

Appendix 6B. Major arms industry acquisitions, 2009

SUSAN T. JACKSON

Table 6B.1 lists major acquisitions in the arms industries of member states of the Organisation for Economic Co-operation and Development (OECD) that were announced or completed between 1 January and 31 December 2009. It is not an exhaustive list of all acquisition activity but gives a general overview of strategically significant and financially noteworthy transactions.

Table 6B.1. Major acquisitions in the OECD arms industries, 2009

Figures are in US \$m., at current prices.

Buyer company (country)/ Subsidiary (country) ^a	Acquired company (country)	Seller company (country) ^b	Deal value (\$ m.) ^c	Revenue or employees ^d
<i>Within North America (Companies are US-based unless indicated otherwise)</i>				
Precision Castparts Corp.	Carlton Forge Works	Privately owned	850	..
General Dynamics	Axsys Technologies	Publicly listed	643	\$253 m.
Goodrich	Atlantic Inertial Systems	J. F. Lehman & Co.*	375	\$180 m.
Woodward Governor	HR Textron	Textron	365	\$260 m.
ManTech International Corp.	Sensor Technologies Inc.	Privately owned	242	..
Moog	GE Aviation Systems' Flight Control Actuation business	GE Aviation Systems	90	\$100 m.
Rackable Systems ^e	Silicon Graphics Inc.	Publicly listed	43	\$354 m.
FLIR Systems	OmniTech Partners	Privately owned	42	\$22 m.
Curtiss-Wright Corp.	EST Group	Privately owned	40	\$20 m.
Danaher Corp./Tektronix	Sypris Test & Measurement	Sypris Solutions	39	..
Microsemi	Endwave's defence electronics and security business unit	Endwave Corp.	28	..
CAE (Canada)	xwave (Canada)	Bell Alliant	22	200 employees

Buyer company (country)/ Subsidiary (country) ^a	Acquired company (country)	Seller company (country) ^b	Deal value (\$ m.) ^c	Revenue/ employees ^d
FLIR Systems	Directed Perception Inc.	Privately owned	20	..
Teledyne Technologies/ Teledyne Instruments	Ocean Design	Privately owned	20	..
Applied Signal Technology	Pyxis Engineering	Privately owned	16	\$12 m.
FLIR Systems	Salvador Imaging	Privately owned	13	35 employees
Alliant Techsystems	Eagle Industries	Privately owned	..	2300 employees
Ranger Aerospace*	US Logistics	Privately owned	..	600 employees
Lockheed Martin	Universal Systems & Technologies	Privately owned	..	400 employees
Arrow Electronics	A. E. Petsche Co.	Privately owned	..	\$220 million
Lockheed Martin	Gyrocam Systems	Privately owned	..	138 employees
OCC	Applied Optical Systems	Privately owned	..	\$7 m.
Goodrich	Cloud Cap Technologies	Privately owned	..	30 employees
<i>Transatlantic: West European acquisitions of companies based in North America</i>				
Chemring Group (UK)	Hi-Shear Technology Corp. (USA)	Publicly listed	132	\$26 m.
Fimmeccanica (Italy)/ DRS Technologies (USA)	Soneticom (USA)	Privately owned	..	\$9 m.
<i>Transatlantic: North American acquisitions of companies based in Western Europe</i>				
Jacobs Engineering Group (USA)	AWE Management Ltd (UK)	British Nuclear Fuels Ltd (UK)	195	..
Lockheed Martin (USA)/ Lockheed Martin UK (UK)	Imes Strategic Support Ltd (UK)	Imes Group (UK)	..	\$37 m.
<i>Within Western Europe</i>				
BAE Systems (UK)	45% of BVT Surface Fleet (UK)	VT Group (UK)	558	7000 employees ^f
ThyssenKrupp (Germany)	25% of ThyssenKrupp Marine Systems (Germany) ^g	One Equity (USA)*	..	\$2 b.
ThyssenKrupp (Germany) and EADS (trans-European)/ Atlas Elektronik UK (UK) ^h	Underwater Systems (UK)	QinetiQ (UK)	36	220 employees

Saab (Sweden)				..	\$13 m.
RUAG (Switzerland)	60% of TietoSaab Systems (Finland) ⁱ	Tieto (Finland)	
<i>Other</i>	GEKE Schutztechnik (Germany)	GEKE (Germany)	
Electro Optical Systems (Australia)/	Recon Optical's remote weapon	Goodrich (USA)	
EOS Defense Systems (USA)	system business unit (USA)		
EADS (trans-European)/	Euroheli (Japan)	Itochu Corp. (Japan)		..	60 employees
Eurocopter (France)			
Ultra Electronics (UK)	Avalon Systems (Australia)	Privately owned		13	22 employees

* = Investment company.

^a In cases where the acquisition was completed by a subsidiary, rather than directly by the parent company, the name of the subsidiary is also given.

^b 'Publicly listed' means that the company's shares were publicly traded on a stock exchange of its home country, with no single majority shareholder. 'Privately owned' means the company was owned by one or more private shareholders, with its shares not traded on any stock exchange.

^c In cases where the deal value is not available in US dollars, currency conversion has been made using the International Monetary Fund average exchange rate for the calendar month in which the transaction was made. Companies do not always disclose the values of transactions.

^d The acquired company's annual revenue is listed where known (either actual revenue for 2008 or expected revenue for 2009 or 2010). Where revenue is not available in US dollars, currency conversion has been made using the International Monetary Fund average exchange rate for the appropriate year. Where information is not available for the acquired company's revenue, the acquired company's number of employees is shown, where known. Within each regional category, acquisitions are listed first in order of deal size where known, then in order of the acquired company's revenue where known. Where only employee numbers are known, the acquisitions are listed according to a conservative estimate of the likely range of revenues of the acquired company.

^e After the acquisition, Rackable Systems changed its name to that of the acquired company, Silicon Graphics Inc. (SGI).

^f BAE Systems now owns 100% of the former joint venture BVT Surface Fleet. The number of employees is the reported number for BAE Systems Surface Ships, the successor company of BVT Surface Fleet.

^g ThyssenKrupp now owns 100% of ThyssenKrupp Marine Systems.

^h Atlas Elektronik, the German-based parent company of Atlas Elektronik UK, is a joint subsidiary of ThyssenKrupp and EADS.

ⁱ Saab now owns 100% of TietoSaab.

Sources: SIPRI arms industry files on mergers and acquisitions.

